### 2015 Annual Results Presentation China Pacific Insurance (Group) Co., Ltd. March 29, 2016



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### **Performance Overview**

(unit:yuan in millions)

KPIs		2015	Change(%)
Sustained Value Growth	Group embedded value <sup>(1)</sup>	205,624	20.0
	One-year new business value	12,022	37.8
	Combined ratio <sup>(2)</sup>	99.8%	(4.0pt)
	Group AuM <sup>(1)</sup>	1,087,932	19.4
	Growth of Group investments' net asset value	8.2%	(0.6pt)
Solid Financial Results	Net profits <sup>(3)</sup>	17,728	60.4
	Operating revenue <sup>(4)</sup>	247,202	12.5
	Gross written premiums	203,305	6.0
	Earnings per share (yuan) <sup>(3)</sup>	1.96	60.4
	Weighted average ROE <sup>(3)</sup>	14.2%	3.9pt
Strong Solvency Ratios	CPIC Group <sup>(1)</sup>	280%	-
	CPIC Life <sup>(1)</sup>	201%	(17pt)
	CPIC P/C <sup>(1)</sup>	211%	34pt

Note: (1) As of the end of 2015

(2) The property and casualty business inlcudes both CPIC P/C and CPIC HK

(3) Based on figures attributable to shareholders of the parent company

(4) Based on PRC GAAP



#### **Breakthroughs in Transformation Improved Our Value-creating** Capabilities

Targeted Marketing and Service based on Customer Segmentation

Completed Customer Profiling Initiative spanning the Group and **79** branch offices

Implemented Up-sell Strategy Targeting > customers with only 1 policy: 8.14 billion yuan > customers who only covered their children: 5.57 billion yuan > customers whose premium payment period expired: 4.48 billion yuan

Differentiated customer service: Jin Yao Shi Initiative, Assistance in Claims Reporting, micro credit in claims payment Improved Interface to Bring Convenience to Customers

Nearly **half** of POS requests handled on mobile applications

**54.2%** of welcome calls conducted on-line

**8.33 million** registered users for our e-commerce platform

**4.73 million** fans for our *Wechat* 

**190,000** terminals of the smart mobile insurance platform, which supported all new policy issuance for the individual business Embedding Life Scenarios in Product and Service Innovations

Innovative products by our life company: *Anxingbao* with highlevel PA protection, *Aiwuyou* which provides cancer protection and requires no physical checks, and *Yinfa Ankang*, which expanded cancer protection to the elderly population

P/C: *Caifu U Bao* for SMEs which provided over **1,500 billion** yuan in SA for property coverage and over **340 billion** yuan in liability coverage to a total of **90,000** SMEs

The "Golden Magnolia" team of financial planners, covering **12** cities to provide premium service to mid and high-end customers



### **Driving Sustainable Value Growth**



#### Life: Successful Transformation of Individual Business





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Notes:

third-party AuM

(1) Data for the life business in 2011 referred to the agency channel

(2) NBV margin = NBV/annualized first year premiums

(3) The property and casualty business on this slide only refers to CPIC P/C

(4) Ratio of claims reserve and earned premiums based on data end of the reporting period, and is calculated as: (claims reserve - reinsurers' share of claims reserve)/ rolling 12 month earned premiums

### **Promoting Strategic Collaboration**



#### **CPIC Allianz Health**

Product and service innovations focusing on "health insurance + health management"

Development in collaboration with CPIC Life's individual business





#### **Changjiang Pension**

Integrated enterprise and occupational annuity business into the platform of collaboration to promote resourcessharing between CPIC Life's group & partnerships and Changjiang Pension's corporate capabilities

Accelerated development of pension business to raise CPIC Group's visibility in pension asset management for individuals



#### **Anxin Agricultural Insurance**

Product innovations such as the Temperature Index Insurance for Tea in Shaoxing, Sugar-canes Target Price (Futures) Index Insurance in Guangxi, Eggs Target Price (Futures) Index Insurance in Shanghai and the Shopping Basket Insurance Program in Hangzhou

Cementing collaboration with CPIC P/C in distribution channels and customers



### **Outlook for 2016**

2016 is the first year of China's 13th Five Year Program, and is also a critical stage of China's transition from a large insurance market to a strong one, which will bring a window of opportunity for the industry's development. At the same time, declining interest rates would be a challenge to Asset Liability Management of life insurance companies. The deregulation of commercial motor insurance will have profound implications for the business model of P/C insurers. In the face of such challenges and opportunities, we will remain focused on insurance, promote transformation and upgrade, and improve the quality and profitability of development continuously.



# **Performance Analysis**

## Life Business (1/4)

#### **Sustained New Business Value Growth**



Note: (1) NBV margin = NBV/annualized first year premiums

(2) Change in methodologies, assumptions and models covers the period of January 1, 2015 and December 31, 2015

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### Life Business (2/4)

#### Individual Business as the Bedrock of Our Life Business



Note: All figures for 2011-2012 and growth rate of GWPs for 2013 are based on the agency channel, and others refer to the individual business as a result of organizational restructuring

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## Life Business (3/4)

#### **Continued Improvement in Business Mix**



#### Note:

(1) Group & partnerships from 2011 to 2012 include bancassuance and group business, while the individual business for 2011 and 2012 were based on the agency channel

(2) Surrender ratio= surrendered amounts for the reporting period/(contract liability reserves at the beginning of the period for life insurance and contract liability reserves at the beginning of the period for long-term health insurance + premium income from long-term insurance during the reporting period)

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### Life Business (4/4)

#### Strong Agent Headcount Increase & Continued Productivity Improvement



Note: Figures for 2011 and 2012 were based on the agency channel, and those starting from 2013 refer to the individual business as a result of organizational restructuring



## **Property and Casualty Insurance (1/3)**

#### **Delivery of Underwriting Profitability**



Note: The property and casualty business on this slide only refers to CPIC P/C



## **Property and Casualty Insurance (2/3)**

#### **Underwriting Profitability for Auto Business while Challenges Facing Non-auto**



Note: The property and casualty business on this slide only refers to CPIC P/C



## **Property and Casualty Insurance (3/3)**

#### **Strong Growth Momentum for Core Channels of Auto Business**



Notes:

(1) The property and casualty business here refers only to CPIC P/C

(2) Core channels of the auto business include telemarketing & internet, cross-sell and car dealerships



### **Asset Management (1/3)**

#### **Rapid Expansion of Third-party Business**





## Asset Management (2/3)

#### **Persisted in ALM & Optimised Asset Allocation**

Group in-house investment portfolio	31/12/2015 (yuan in millions)	Share(%)	Share Change from Dec. 31, 2014(pt)	Amount Change year-on-year(%)
Fixed Income	700,644	82.1	(4.6)	6.0
Bonds	430,633	50.4	(4.8)	2.5
Term deposits	154,398	18.1	(3.6)	(6.7)
Debt investment plans	53,025	6.2	(0.1)	11.5
WMPs <sup>(1)</sup>	25,240	3.0	1.8	167.1
Preferred shares	11,800	1.4	1.4	/
Other fixed income <sup>(2)</sup>	25,548	3.0	0.7	43.3
Equity	123,279	14.4	3.8	53.0
Funds <sup>(3)</sup>	45,956	5.4	1.0	37.6
Stocks	33,645	3.9	0.1	15.8
WMPs <sup>(1)</sup>	25,715	3.0	2.0	242.4
Preferred shares	2,217	0.3	0.3	/
Other equity investments(4)	15,746	1.8	0.4	48.3
Investment Property	6,344	0.7	(0.2)	(3.3)
Cash and cash equivalents	24,191	2.8	1.0	72.3

Notes:

(1) Wealth management products include wealth management products issued by commercial banks, collective trust plans by trust firms, special asset management plans by securities firms and loan assets backed securities by banking institutions

(2) Other fixed income investments include restricted statutory deposits and policy loans

(3) The aggregate amounts of bond funds and money market funds as at 31 December 2015 and 31 December 2014 were RMB 19.475 billion and RMB17.453 billion, respectively

(4) Other equity investments include unlisted equities



### Asset Management (3/3)

#### **Strong Growth of Investment Income**



### **Embedded Value (1/2)**





### **Embedded Value (2/2)**







# Q & A

