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中國太平洋保險(集團)股份有限公司 CHINA PACIFIC INSURANCE (GROUP) CO., LTD.

(A joint stock company incorporated in the People's Republic of China with limited liability) (Stock Code: 02601)

Overseas Regulatory Announcement

This overseas regulatory announcement is made pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The announcement is attached hereof for information purpose only.

By Order of the Board China Pacific Insurance (Group) Co., Ltd. KONG Qingwei Chairman

Hong Kong, 25 March 2019

As at the date of this announcement, the Executive Directors of the Company are Mr. KONG Qingwei and Mr. HE Qing; the Non-executive Directors of the Company are Mr. HUANG Dinan, Mr. WANG Tayu, Mr. KONG Xiangqing, Ms. SUN Xiaoning, Mr. WU Junhao and Mr. CHEN Xuanmin; and the Independent Non-executive Directors of the Company are Mr. BAI Wei, Mr. LEE Ka Sze, Carmelo, Mr. LAM Chi Kuen, Mr. ZHOU Zhonghui and Mr. GAO Shanwen.

* Note: The appointment qualification of Mr. Huang Dinan is subject to approval by China Banking and Insurance Regulatory Commission.

2018 Annual Results Presentation China Pacific Insurance (Group) Co., Ltd. March 26, 2019



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2018 was a year when we prepared and "geared up" for Transformation 2.0. In the past year, we adhered to high-quality development, stayed focused on the core business of insurance, and achieved steady development on the back of bold steps in the implementation of transformation.



Solid business performance in the context of high-quality development



2) Group net profit is attributable to equity holders of the parent company.
3) P/C insurance includes CPIC P/C , Anxin Agricultural and CPIC Hong Kong.

Shareholder dividend on steady increase since IPO



Pay-out Ratio (unit: %)



Note: The dividend in 2018 is subject to approval of the shareholders' general meeting.



"Geared up" for implementation of Transformation 2.0



Headquarters positioned to drive value growth via enhanced synergy, facilitating a new round of transformation

- Strengthening the
 - system of meritocracy



Successively started 13 projects, with definition of the targets, responsible person and quarterly milestones for each and everyone of them.



Execution mechanisms in place, including regular tracking and followups and specially-designed incentive & performance evaluation system.



Collaboration added greatly to our service capabilities



Entrench the culture of collaboration, improve the eco-system and create more value

We deepened mechanisms for promoting intra-Group synergy, advanced the programs of "100 Exemplary Bases for Cross-sell" and "100 Major Account Ecosystem", established the model for collaboration, with necessary tools and systems, including the pricing and incentive system for "one customer with multiple insurance policies", and one unified customer interface supporting integrated services.



Investment in new business areas expanded our scope of service



A retirement community in Chengdu, the first of its kind in our history, has started its construction, marking a firm step forward in the building of "CPIC Home" series of retirement communities, with projects in Shanghai and Dali well underway.



We joined hands with a world leading provider of elderly care and established the Pacific Orpea Elderly Care Operation Company Limited, combining our local market insights with expertise in old-age care and nursing services of our foreign partner, seeking to emulate international best practices.





Digitalization empowered growth

Over 20mn downloads Launched the CPIC APP, the unified portal for customer access.

A minimum of 12 minutes The Lingxi robot series provides insurance service under multiple scenarios, and reduces the claims turnaround considerably.

Over 6.5 million visits Alphalnsurance, an Al insurance advisor, was on display at the World Artificial Intelligence Conference.

Reduced the loss ratio of vehicles by 39% Taihaobao, a smart risk management platform, helped commercial lines customers better manage risks

Big data + Al

Sifted through huge amounts of data, established mechanism for big data sharing; explored more personalized, dynamic and real-time delineation of customer profiles, as well as products customization; centering on customer footprints, pushed forward scale application of new technologies in marketing, service, risk control and operation.



Outlook

2019 will be a year to overcome difficulties. We will concentrate resources to accelerate the shift of the development mode, and achieve breakthroughs in priorities on the transformation agenda. We will enhance CPIC branding, improve service capabilities and move firmly towards industry leadership for steady and healthy development.

- > To further motivate CPIC employees through market-based incentive mechanisms;
- To drive sustainable value growth of life insurance by increasing the productivity and income of the agency channel;
- To boost growth of emerging business lines in property and casualty insurance through the focus on the advanced manufacturing industry;
- > To roll out application of insurance technologies centering on big data and AI;
- To step up the building of integrated risk management system with the focus on infrastructure management and grass-root branch offices.



Performance Analysis

Group customers grew by over 10 million annually for the past 3 consecutive years, with continued increase in the level of protection



Note: The number of Group customers refers to the number of applicants and insureds who hold at least one insurance policy within the insurance period issued by one or any of CPIC subsidiaries as at the end of the reporting period. In the event that the applicants and insureds are the same person, they shall be deemed as one customer.

Life Business (1/4) NBV growth recovered in second half and turned positive for the whole year, with growth more balanced





Life Business (2/4) Business mix improved, with sustained increase in NBV margin and fast growth of residual margin



Note: NBV margin=NBV/ annualized first year premiums. Long-term protection business includes whole life insurance, term life insurance, long-term health and accident insurance.

Life Business (3/4) Fast growth of total premiums driven by renewal business, with business quality remained at high levels



Notes:1) Agency channel refers to that of the individual business in this report. 2) 13-month persistency ratio: premiums from in-force policies 13 months after their issuance as a percentage of premiums from policies which entered into force during 15 the same period.

3) Surrender rate = Surrendered amounts for the reporting period/ (life insurance liability reserves at the beginning of the reporting period + long-term health insurance liability reserves at the beginning of the reporting period + long-term insurance premiums)

Life Business (4/4) Core sales force maintained stability



Note: Figures of for the same period of the previous year about monthly average number of high-performing agents and monthly average first year commission have been restated.

Property and Casualty Insurance (1/4)

Combined ratio continued to improve



Note: The property and casualty business on this slide refers only to CPIC P/C.



Property and Casualty Insurance (2/4)

Top-line growth recovered considerably



Note: The property and casualty business on this slide refers only to CPIC P/C.



Property and Casualty Insurance (3/4)

Achieved underwriting profitability for both auto and non-auto business, with combined ratio continuing to improve



Note: The property and casualty business on this slide refers only to CPIC P/C.



Property and Casualty Insurance (4/4)

Emerging business such as agricultural insurance grew rapidly, with the share of non-auto business increasing considerably



Note: Primary agricultural insurance premiums on this slide includes CPIC P/C and Anxin Agricultural, and the other numbers refers only to CPIC P/C.

Asset Management (1/3) Steady increase in Group asset under management, with improvement in market competitiveness



Note: CPIC Fund consolidated for numbers of third-party AuM as at 31 December 2018, given its acquisition by CPIC AMC in the first half of 2018.

Asset Management (2/3)

Persisted in asset liability management, and optimised strategic asset allocation

Group in-house investment portfolio	31 Dec. 2018 (%)	Change (pt)
Fixed income investments	83.1	1.3
Bonds	46.3	(1.9)
Term deposits	10.4	0.8
Debt investment schemes	10.9	2.3
Wealth management products ⁽¹⁾	8.4	0.1
Preferred shares	2.6	(0.3)
Other fixed income investments ⁽²⁾	4.5	0.3
Equity investments	12.5	(2.1)
Equity funds	1.5	(0.4)
Bond funds	1.2	(0.3)
Stocks	4.1	(1.4)
Wealth management products ⁽¹⁾	0.6	(1.3)
Preferred shares	0.6	(0.1)
Other equity investments ⁽³⁾	4.5	1.4
Investment properties	0.7	(0.1)
Cash, cash equivalents and others	3.7	0.9

Notes:

(1) Wealth management products include wealth management products issued by commercial banks, collective trust plans by trust firms, special asset management plans by securities firms and loan assets backed securities by banks, etc.

China Pacific Insurance

(2) Other fixed income investments include restricted statutory deposits and policy loans, etc.

(3) Other equity investments include unlisted equities, etc.

Asset Management (3/3)

Effectively dealt with equity market volatility, with comprehensive investment yield steadily rising





Group Embedded Value(1/3)

Group Embedded Value



Note: Figures for 2016-2018 are calculated according to the CROSS requirement, and figures for 2014-2015 have not been restated.



Group Embedded Value(2/3)

Composition of EV as at 31 December 2018

(Unit: RMB million)





Group Embedded Value(3/3)

Movement of Embedded Value

(Unit: RMB million)

286,169	20,792	27,120	231	(172)	(1,085)	2,827	3,985 (⁻	7,474) <u>3</u>	,748	336,141
			1 1			1		1		
EV as of the end of 2017	Expected return on EV	NBV	Investment experience variance	Operating experience variance		Diversification effect s,	Change to market value adjustment	distribution	Others	EV as of the end of 2018

Note: Diversification effect refers to the impact on cost of requited capital of new business and business change.



Q & A

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