Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



#### 中國太平洋保險(集團)股份有限公司 CHINA PACIFIC INSURANCE (GROUP) CO., LTD.

(A joint stock company incorporated in the People's Republic of China with limited liability) (Stock Code: 02601)

#### ANNOUNCEMENT IN RESPECT OF DISCLOSURE OF RELEVANT PRESENTATIONS ON 2020 INVESTOR DAY

This announcement is made pursuant to the disclosure requirements under Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

China Pacific Insurance (Group) Co., Ltd. (the "**Company**") hereby announces that it will host an investor day for 2020 on Thursday, 24 September 2020 and the Company will focus on the initiatives, effectiveness and future prospects of CPIC P/C in transformation and development with the themes of "Pursue High-quality Development with Value-oriented Transformation".

For specific details of the abovementioned presentations, please refer to the appendix of this announcement.

By Order of the Board China Pacific Insurance (Group) Co., Ltd. KONG Qingwei Chairman

Hong Kong, 24 September 2020

As at the date of this announcement, the Executive Directors of the Company are Mr. KONG Qingwei and Mr. FU Fan; the Non-executive Directors of the Company are Ms. LIANG Hong, Ms. LU Qiaoling, Mr. John Robert DACEY, Mr. HUANG Dinan, Mr. WANG Tayu, Mr. WU Junhao, Mr. ZHOU Donghui and Mr. CHEN Ran; and the Independent Non-executive Directors of the Company are Ms. LAM Tyng Yih, Elizabeth, Ms. LIU Xiaodan, Mr. WOO Ka Biu, Jackson, Mr. CHEN Jizhong, and Mr. JIANG Xuping.

\* Note: The appointment qualifications of Ms. LIANG Hong, Ms. LU Qiaoling, Mr. John Robert DACEY, Mr. ZHOU Donghui, Mr. CHEN Ran, Ms. LIU Xiaodan and Mr. WOO Ka Biu, Jackson are subject to approval by China Banking and Insurance Regulatory Commission.

### Pursue High-Quality Development with Value-Oriented Transformation

## Technology Presentation

## Welcome Speech

Operating Results

CONTENTS



Closing Speech

## Technology Presentation

## Welcome Speech



### The year 2020 is extraordinary and unprecedented.

### Being Persistent

Persist in the fundamental goal of high-quality development Persist in the core demand of customer-oriented operation Persist in the basic philosophy of operational compliance Persist in the key path of transformational innovation



### "Being the Best & Leading the industry"

The Best in customer experience The Best in business quality The Best in risk management Becoming the leader in promoting healthy and steady development of China's insurance industry

# Operating Results



Fast growth of premium income, continuous improvement in combined ratio

12.6%

99.2%

2016 Note: References to CPIC P/C do not include Anxin Agricultural.

1.7%

2017

8.8%

98.8%



98.4%

Premium Growth 12.3%

12.9%





1H2020

2019



Note: The industry data above is for reference only.

12.9%









Note: The industry data above is for reference only.

98.3%

2018

98.4%





98.3%

### (IV) Diversified product mix with increasing contribution from non-auto business

#### Growth Attribution by products in 1H 2020 Corporate property



Note: Agricultural insurance is included in non-auto insurance.

#### Increasing premium contribution from non-auto sector



### (V) Empower risk management with technology, achieve continuous improvement in overall business quality Drops in loss ratio with continuous improvement in business quality



**Risk Radar** 

61.2%

2017



64.8%

2016







1H2020

## E-Agricultural Insurance<br/>FASTCPIC DriverCare59.9%60.2%59.7%

2019

2018

### (VI) Leader in industry ratings and external evaluations

#### S&P Global Ratings **S&P Global Ratings**

- Issuer Credit Rating and Financial Strength Rating A
- Since 2015

#### Moody's **MOODY'S Investor Service**

- Insurance Financial Strength Rating A1
- Since 2011

2

### Lead the industry in multiple ratings

3

**②** 中诚信 CCX

Corporate Credit Rating AAA

4

• Since 2014

#### Industry ratings

- Operation evaluation A (The Highest)
- Service evaluation AA (The Highest)
- Corporate governance evaluation Excellent (The Highest)

## (VI) Leader in industry ratings and external evaluations

#### **Transformation innovation**

**Comprehensive strength** 

• China Insurance Ark Award 2020

- 2020 China's Top 10 P&C Insurance Companies
- 2018 China's Insurance Company with Outstanding Contribution in Service Quality Improvement

#### **Products and services**

- Entitled as Quality Service Organisation by China Insurance Service Innovation Summit 2020
- 2019 China Inclusive Finance Product Innovation Typical Case Award
- 2019 China Insurance Industry Technology Innovation List, Outstanding Customer Service Insurance Company
- 2017 Innovative Insurance Product Excellence Award

Honors and awards in 5 areas

#### **Technological empowerment**

- E-Agricultural Insurance won the 2020 China Insurance Ark Award for Technology Progress
- E-Agricultural Insurance won the Potential Project Award of the 2019 World Artificial Intelligence Innovation Competition
- The Company entered the 2019 China Insurance Industry Technology Innovation List

#### Social responsibility

- National Poverty Alleviation Award, Organisational Innovation Award
- Annual Award for Excellent Social Responsibility Case

## Transformation Results



Constructing systematic transformation to ensure value-oriented development



Promoting transformation to foster new growth engines

Deepening integrated transformation to accelerate development capacity building

### 1. Transformation design: objective-driving, system designing, content focusing

## Key business operation sectors

Transformation

goals





Weaknesses & Future trend







### 2. Transformation construction: carry out systematic transformation to generate more value

Sales team building





Individua

Customers

## Systematic transformation

Covers 10 key sectors in the operation of CPIC P/C

#### Innovation-oriented transformation

Undersetting expension platform for individual conterners

E-agricultural insurance

Rebuilds the business model of CPIC P/C

年二. 用戶Б茶:「个人廠戶 所要Б茶:「产品创新及當選 转型改減:「平台与廠戶 转型攻目:「P-01%月%」 成果改成:「西級
*因、车端边产品以及车生活服务的它确小程序和服务号
A用合销售(已加配25款单车举品,实现从获强到电子保单的全流理线上化) 加加度(通过这线服务得加速高度小型从原则的上来) 1. 打磨使着来,或量高速,使量高速等并存然最易和压能提供功能 1. 塑成治理广(发持为太平洋保险+服务可进行效率联合适量) 1. 经通常消率点,在线带消
和汉保险、享受服务、查询权益和享权、在线上和汉车端边产品服务,参与管铁活动等。
LISS LISS
2度计200万,今年月均衡增35万,电用纳备户结上化率66% 理题。图为等生活所需要运路为运动的目上论,其中主军产品达到25家,要重服为结上化率00%。在线目地召取用 终日目1910万,10~6年累计均同次数1022万,其中服务育造成击次数25万(417上线),月度非军产品很是135万 转型200

1名称: 大平洋车(

#### Technology-based transformation

Multiple techonological achievement portfolios



#### Customer-oriented transformation achievements

Showcases the transformation achievements from user's perspective

## Transformation Results



Promoting transformation to foster new growth engines



Constructing systematic transformation to ensure value-oriented development



Deepening integrated transformation to accelerate development capacity building

#### 1. Improve operation of high-quality customers and refine resource allocation to reinforce auto insurance as the foundation of the overall business operation in the process of marketization

Model transition

#### **Operational model** transition

- Management: Establish renewal business management mechanism
- Channels: Set up digital direct sales channel
- Products: Set up "Auto+Non-auto" customer-segmented sales mode

Capacity building

#### **Pricing capability**

#### **Customer service** capability

- Differentiated pricing in regions Enriched pricing parameters and data
- **Risk management** capability
- Offer policy-life cycle customer care
- Differentiated value-added services
- Explore the combination of "Products + Services"

#### **Cost control** capability

Develop and apply CPIC Credit

Establish the proactive risk management system- CPIC DriverCare

• Establish the resource allocation mechanism based on the correlation of sales expenses and claim costs

 Technological empowerment in sales, claims settlement and operation to reduce cost and improve efficiency

Retain highquality customers Refine resource allocation

#### 1. Improve operation of high-quality customers and refine resource allocation to reinforce auto insurance as the foundation of the overall business operation in the process of marketization



**Risk management** 

- Enhance the application of big data in pricing
- Promote the proactive risk management system- CPIC DriverCare

Convert challenges into opportunities

- Upgrade the resource allocation mechanism based on the correlation of sales expenses and claim costs
- Improve centralized operation with technological empowerment

#### 2. Follow the economic trend, enhance risk management capability to give full play to the non-auto business as the "pillar" of transformation

Domestic circulation--Upgrade of individual consumption

Travel, health care, consumption, education and • other key sectors

Domestic circulation—Transformation of social governance

International circulation--Overseas business opportunities

- Fair for Trade in Services

Closely follow the economic trend

Emerging business areas Domestic circulation International circulation

- Government-sponsored health insurance
- Government-sponsored liability insurance

 Partners of "Belt and Road Initiative" business China International Import Expo, China International

Optimize the structure of incremental business

## 2. Follow the trend of economic factors, enhance risk management capability to give full play to the non-auto business as the "pillar" of transformation

#### Business expense claim costs matching

Promote two linkages and two mechanisms

• two linkages

two mechanisms

#### Enhance risk management capability

#### Business quality monitoring

Establish a regular business quality monitoring mechanism

Business quality
 review mechanism

- Classified
  dovelopment strate
- development strategy

## Comprehensive Risk Management System

ns

#### Risk management and control Establish risk

#### management system

- Whole-process risk investigation
- Rules + tools
- \_ Data + System

#### Improve market competitiveness

#### 3. Seize policy opportunities for agricultural insurance, continuously enhance innovation, and position agricultural insurance as the main growth engine in the new cycle

#### Policy opportunities

"Guiding Opinions on Accelerating High-quality Development of Agricultural Insurance" by Ministry of Finance, Ministry of Agriculture and Rural Affairs, CBIRC, National Forestry and Grassland Administration

#### New strategic platforms

- Government platform
- The state level
- The provincial level Major Accounts platform
- Strategic customer system
- Breakthrough in acquiring major accounts

#### Seize external policy opportunities

#### New model of Think tank

- Establishment of Tai An Institute of Agricultural Insurance
- Agriculture industry innovation projects research
- Specialized program research

#### 3. Seize policy opportunities for agricultural insurance, continuously enhance innovation, and position agricultural insurance as the main growth engine in the new cycle

#### Product Provision Innovation

Develop a complete suite of products Innovate "Insurance + Futures" and other "Agricultural insurance+" products

#### Technological Innovation

- Sales, development and research of products at the
- Upgraded E-agricultural insurance from Version 1.0 to 5.0, and released "CPIC E-Agricultural Insurance
- Full application of 5G, Internet of things, AI, blockchain and other technology

#### Continuously enhance internal innovation capability

#### Risk Management Upgrade

- Livestock insurance cost control -New technology application
  - -Accurate underwriting
  - -Self-assistant claim settlement
- Policy cost model application of agricultural insurance

## Transformation Results



Constructing systematic transformation to ensure value-oriented development



Promoting transformation to foster new growth engines



Deepening integrated transformation to accelerate development capacity building

#### 1. Improve customer-oriented operation to stabilize business operation

Individual customer



Online + offline integration

One customer one account system



Auto insurance customers Digitalisation of customer information

R

Standardization of customer information





Accurate renewal plans Integration of Auto and Non-auto business Scene expansion

Customer insight

Number of customers+ Customer retention+ Customer value+

 $\mathcal{N}\mathcal{N}$ 

1. Improve customer-oriented operation to stabilize business operation

Corporate customer

#### Customer-segmented business model

Adjust organisational structure to build a customer-segmented business model

#### Corporate customer platform

- Collection of corporate customer data
- Insights of corporate customer

#### **Region-based business** model

Regional breakthrough projects

#### 2. Create new growth drivers with regional breakthroughs

#### **Build up momentum**



#### Nation-wide

Create the "1+3+N" pattern with three major regions as the centre

#### Development Centre

Operating income	
Operating profit	

Highest of the Company

#### *Competence Centre*

Beijing-Tianjin-Hebei: ability to allocate the capital's resources The Yangtze River Delta: technology-led professional capability to integrate regional resources Guangdong, Hong Kong and Macau:

customer–oriented cross–regional collaboration capabilities

#### **Provincial-level**

#### Create the "1+1+N" pattern with provincial capitals as the centre

Development Centre

Competence Centre

Operating income

Operating profit

Institutions in provincial capitals: professional capabilities adapted to the development of the province



Highest in the provinces

#### 3. Improve operational efficiency with technological empowerment

Sales



Collaboration Efficiency

Service

#### Partner



Risk Management Claims Settlement Management

Operating Returns

#### Enterprise



#### Mode and system innovation

Scene and method innovation

Tools and application innovation 🚌

Ideas



### 2019

## Results



## 



#### Persist in promoting transformation

#### Persist in risk management



### Persist in benchmarking against top-notch insurers

### Persist in technological empowerment



 $\mathcal{O}$ 

## Big data

## Internet of things



### **Decision-making**



## 平时注入一滴水, 难时拥有太平洋

**Q** & A